



AÉROPORTS DE PARIS

Le monde entier est notre invité

the **Nuance** group

**"Duty Free Paris",
the joint venture between Aéroports de Paris and The Nuance Group,
takes up operation at Paris-Charles de Gaulle airport**

Paris, February 2, 2009

"Duty Free Paris", the fashion & accessories joint venture company equally owned by Parisian airport operator Aéroports de Paris and leading airport retailer The Nuance Group, has commenced operations at Paris Charles de Gaulle Airport.

Following the official approval of the joint venture by the French competition authorities just before Christmas, Duty Free Paris now operates nine fashion boutiques covering a total of 660 square metres.

The fashion & accessories concepts which Duty Free Paris starts operating today are: two Hermès boutiques (situated in Terminals 2A and 2C); three Attitude multi-brand fashion & accessories concepts (situated in Terminals 2B, 2C and 2D); one Lacoste concept, one Longchamp boutique and one Swarovski outlet (all in Terminal 2C); and one boutique dedicated to Lacoste / Guess in Terminal 2D.

Three more stores are currently being refurbished and are scheduled to re-open in March 2009, with fourteen more stores to follow later this year, both at Paris-Charles de Gaulle and Paris-Orly airports.

Pierre Graff, CEO of Aéroports de Paris declared : *"Fashion and accessories are a key strategic line of development for Aéroports de Paris travel retail. This partnership will allow us to benefit from the expertise of a leader in airport retailing, and will reinforce the attractiveness of our retail areas in developing innovative concepts and new brands. The opening of nine fashion boutiques is an important step within the ambitious programme of operating 40 points of sale covering over 5,000 square metres by 2012."*

Jean-Paul Bonnel, CEO, The Nuance Group Europe, is pleased with the progress at Paris Charles de Gaulle Airport: *"The joint venture company between Aéroports de Paris and The Nuance Group for the fashion offer at the Parisian airports was formed at the end of July 2008, with the approval of the European competition commission pending until just before Christmas. Given this extremely tight schedule, we are pleased to be able to take up operations in early 2009 as planned, and we look forward to opening another series of shops in the course of the year. My thanks go to our partner Aéroports de Paris for their support and will to make things happen fast, and we look forward to a successful partnership."*



AÉROPORTS DE PARIS

Le monde entier est notre invité

the **Nuance** group

Aéroports de Paris builds, develops and manages airports including Paris-Charles de Gaulles, Paris-Orly and Paris-Le Bourget. Aéroports de Paris is Europe's second largest airport services group in terms of airport revenues and the European leader for cargo and mail. Aéroports de Paris accommodates nearly 460 airlines, including the main companies in the air transport industry. With an exceptional geographic location and a major trading area, the Group is pursuing its strategy of modernising its terminal facilities and upgrading the quality of services, and also intends to develop its retail and real estate business. In 2007, Aéroports de Paris Group had revenues of Euro 2,292.4 million and handled 86.4 passengers.

The Nuance Group – Swiss-based The Nuance Group (www.thenuancegroup.com) is one of the global markets leader in the travel retail industry, operating 400 shops across 60 airports and 22 countries around the globe and employing 5,000 staff. In addition to its duty- and tax-free operation, the Nuance portfolio comprises specialist shops as well as food & beverage operations, distribution, inflight services and shops in other travel retail channels.

For further information please contact:

The Nuance Group Corporate Communications, Ingrid Kersting, phone +41 43 260 39 38, e-mail ikersting@thenuancegroup.com, or Ulli Janett, phone +41 43 260 39 77, e-mail ujanett@thenuancegroup.com.

Aéroports de Paris, Press, Jérôme Dutrieux, phone +33 1 43 35 70 70, e-mail jerome.dutrieux@adp.fr.